



- To identify and predict the trends in the higher education sector in Finland within the next 5 to 10 years
- A local perspective

 A common understanding and a national outlook of the possible future changes to steer the strategic decisions for the future



STARTING POINT





METHOD

- Creating a preliminary list of trends
 - Finnish participants' notes from EDUCAUSE 2015
 - Close reading of articles published about the topic
- Discussions with the representatives of the Finnish HEI's
 - Processing the list further and adapting and localizing it to better suit Finland and the European higher education area



WORK IN A CHANGING ENVIRONMENT...

- Strategic empowerment of faculty vs. strategic decision making and politics
 - Trends in relation to the operational environment
 - Decision making system and its influence
- Change in the commission
 - New allocation of resources
 - One trend raised in the Government Programme
 - Further work was put on hold

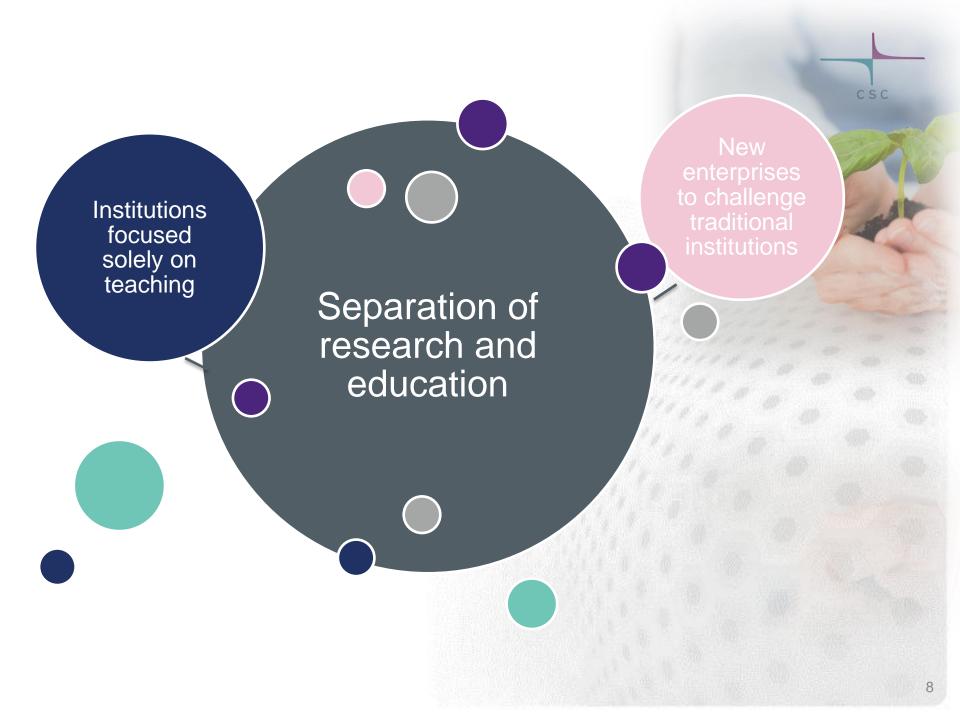


TRENDS

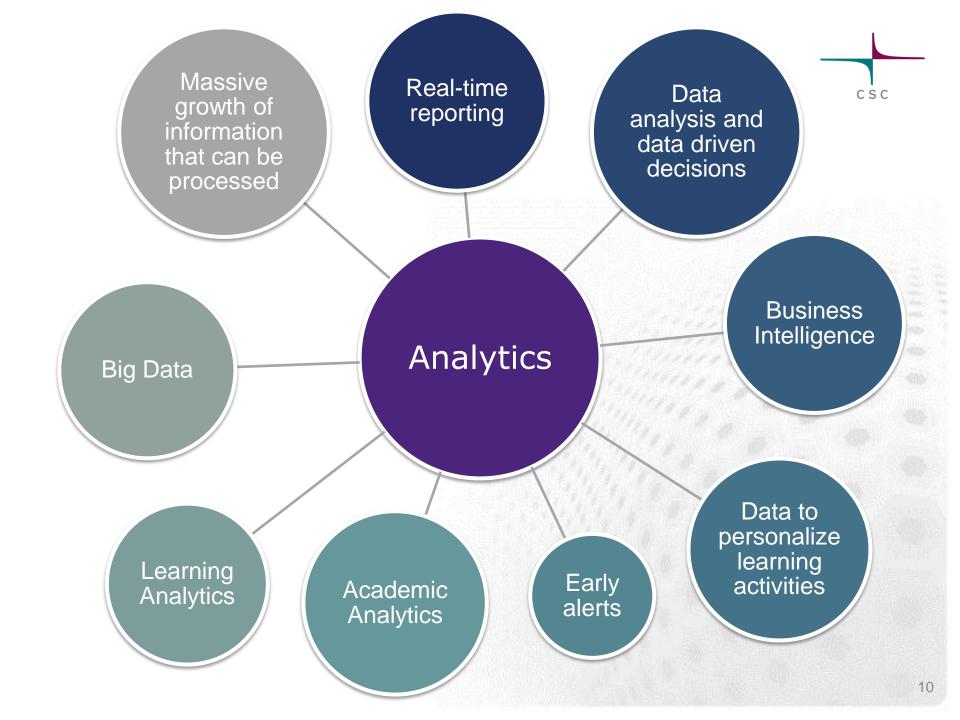
- Emphasis on cooperation
- Separation of research and education
- Exostructure
- Analytics

- Lifelong learning
- Student centrism
- Change in organizing work
- Changing market

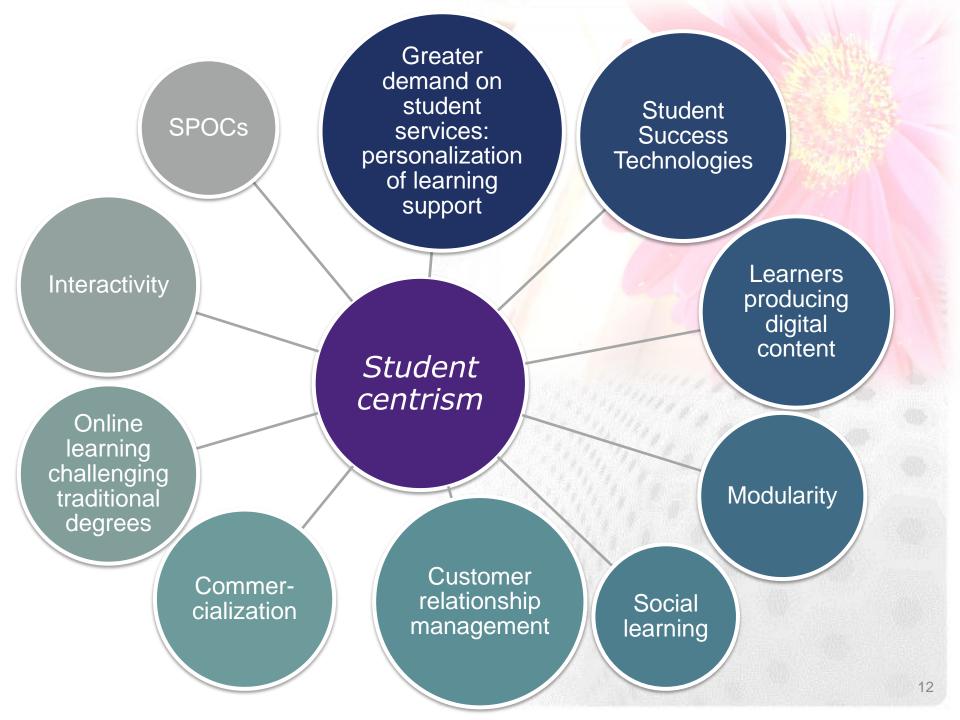


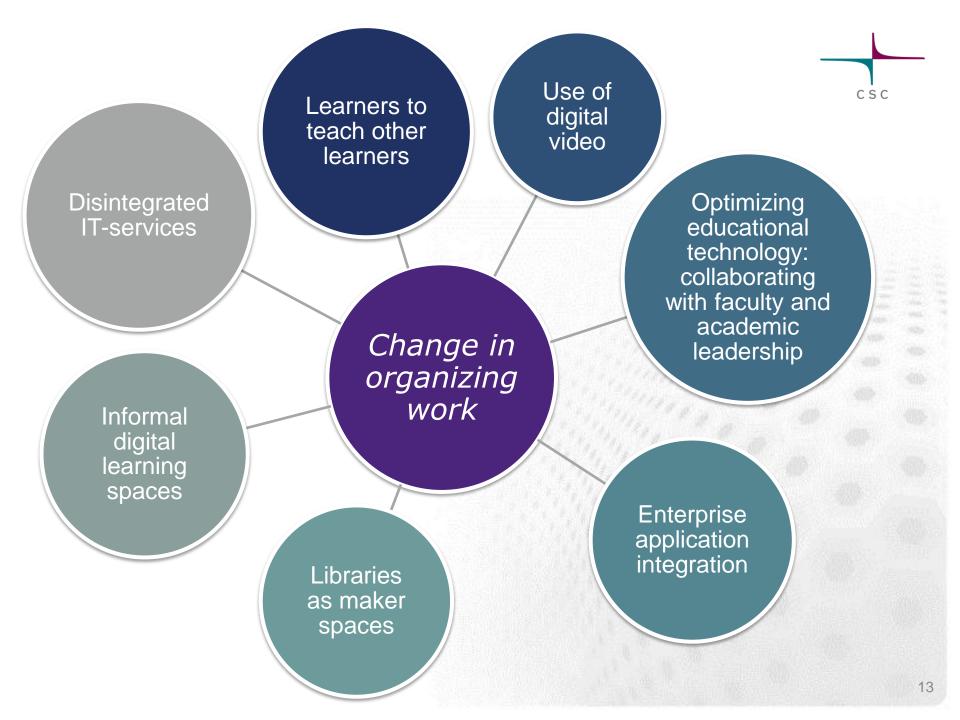
















QUESTIONS? COMMENTS?



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Thank you!

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