

# **BencHEIT**

EUNIS congress, Göttingen, 3.6.2022





## **Speakers**

Ilkka Siissalo, CIO, University of Helsinki, Finland
Jussi Pekka Pispa, Head of IT services, University of Tampere, Finland
Ole Langfeldt, CIO, Norwegian University of Science and Technology, Norway
Pekka Kähkipuro, CIO, University of Tampere, Finland
Kari Kataja, DPO, Häme University of Applied Sciences
Yvonne Kivi, IT specialist, University of Helsinki, Finland





#### What is BencHEIT?

- Free of charge
- A yearly survey on IT costs and volumes of higher education institutes.
- Invented, developed and managed by CIOs (within EUNIS community)
- Transparency: Participants see the analysis and each others complete data.
- Cash flow based → fluctuation between years especially for one organisation.





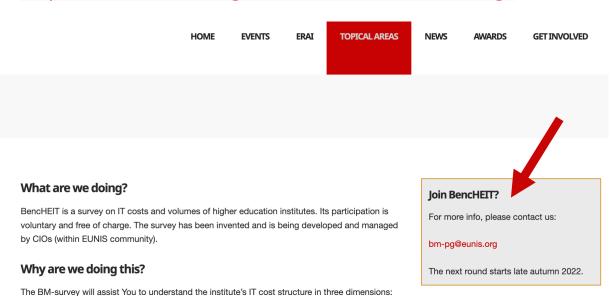
#### **BencHEIT**

#### **BM Task Force**

- Mr. Ilkka Siissalo, University of Helsinki, Chairman
- Mrs. Yvonne Kivi, University of Helsinki, Secretary
- Mr. Martijn De Keere, Ghent Univeristy
- Mr. Kari Kataja, Häme University of Applied Sciences
- Mr. Ole Langfeldt, Norwegian University of Science and Technology
- Mr. Peter Bruun Nielsen, Aarhus University Denmark
- Mr. Jussi-Pekka Pispa, Tampere University of Technology
- Mr. Teemu Seesto, FUCIO Network of Finnish Universities' CIOs
- Mr. Thomas Sutter, University of Zürich
- Mr. Raimund Vogl, University of Münster
- Mr. Hans Wohlfarth, KTH Royal Institute of Technology

#### More info:

https://www.eunis.org/task-forces/benchmarking/





#### **BM2022 - Participants**

- At the moment we have 45 participants, we are still checking data
- The number include universities and universities of applied sciences





# **BM2022 - Participants**

Austria Vienna University of Economics and Business

Belgium Ghent University

Belgium Vrije Universiteit Brussel

Denmark Aarhus University Denmark

Denmark Technical University of Denmark

Denmark University college Lillebælt

Denmark University of Copenhagen

Finland Aalto-university

Finland Centria University of Applied Sciences

Finland Haaga-Helia University of Applied Sciences

Finland Häme University of Applied Sciences

Finland Jyväskylä University of Applied Sciences

Finland University of Jyväskylä

Finland Kajaani University of Applied Sciences

Finland Lapland University Consortium

Finland Laurea University of Applied Sciences

Finland LUT universities

Finland Satakunnan ammattikorkeakoulu

Finland Metropolia University of Applied Sciences

Sevenia University of Applied Sciences

Finland Savonia University of Applied Sciences

Finland Tampere University

Finland Tampere University of Applied Sciences

Finland University of Eastern Finland

Finland University of Turku

Finland University of Helsinki

Finland Vaasa University of Applied Sciences

Finland Åbo Akademi University
Germany University of Bayreuth
University of Münster

Latvia Riga Technical University

Norway Norwegian Business School BI

Norway Norwegian University of Science and Technology

Norway Oslo Metropolitan University

Norway UiT The Arctic University of Norway

Norway University of Bergen

Spain Universitat Oberta de Catalunya

Sweden Karolinska Institutet
Sweden Linköping University
Sweden University of Uppsala

Switzerland ETH Zurich

Switzerland University of Bern
Switzerland University of Zürich
Switzerland University of Lausanne
Switzerland University of Zürich





# Pekka Kähkipuro, CIO, University of Tampere, Finland

 Some of the key benefits of BencHEIT





# Three key benefits of Bencheit – a CIO perspective



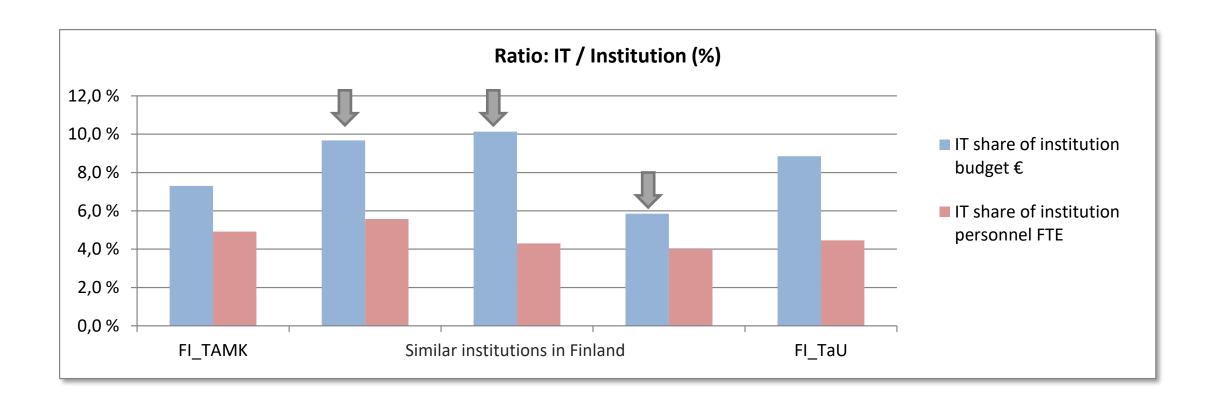
## CIO perspective: Three key activities Bencheit can support

- Compare your institution with your peers
  - Sufficiently large user base for finding relevant comparators
  - All basic aspects of IT are available through Bencheit
- Produce KPIs/metrics for internal reporting
  - No need for separate data collection for the KPIs
  - Year-on-year trends and changes are easy to follow and find
- Investigate special issues
  - A good starting point for most investigations, but additional analysis is typically needed to find the root cause(s)





# **Example 1 – Comparison with peers**







## **Example 2 - KPIs**

#### Our KPIs:

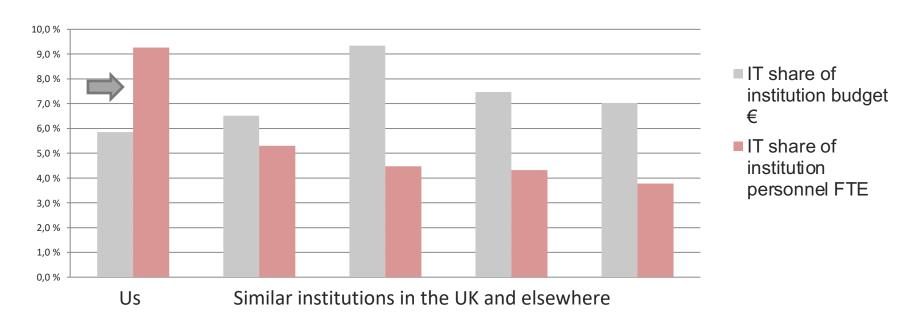
- Run-grow-transform ratio
- Customer satisfaction survey averages
- Overall IT costs
- IT costs per student = and staff FTE
- IT share of institutional costs
- Four out of five can be obtained from Bencheit and the fifth is available from our service management tool!





## **Example 3 - Investigation**

#### Ratio: IT / Institution (%)



Question: Is the size of our IT organisation right?





## Ilkka Siissalo, CIO, University of Helsinki, Finland

- What happens when there's a new rector and new vice rectors?
  - How can BencHEIT help with educating new academic leaders?





# Jussi-Pekka Pispa, Head of IT services, University of Tampere, Finland

Data gathering and its challenges





# Data gathering and its challenges



#### **Data Gathering of costs 1**

- Centralized IT-costs are relatively easy to gather, but dividing cost to services and subservices (f.ex. Infrastructure, workstations, Data Network) requires some kind of ABC-counting (service-based cost centres)
- To gather Other Centralized costs and Costs in academic units needs help from economics department
- You got to have proper chart of accounts with separate IT-accounts which support bencheit model (hardware, software, staff, facilities, outsourcing and other)



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#### **Data Gathering of costs 2**

- How an invoice has been accounted i.e. has book-keeper used right account? How you post a single bill defines the reliability of bookkeeping
- IT-service desk can be organized in different ways
- To which services you put Decentralized staff cost?
- Business applications
  - In SAAS-systems you get easily all cost of service. In own service production it is much more difficult
  - How do you handle divided cost f.ex. Integrations?
- Who and what belongs to management?



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#### FTE

- Difficulties especially in allocating FTE to services and subservices between infrastructure and workstations f.ex. software packaging
- IT FTE is relatively easy to gather
- FTE in Other Centralized units and in academic unit have to collect from units
  - You don't necessarily get it from HR-system
  - It is more reliable if you have name-list. It is valuable to other purposes too



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#### **Volumes**

#### Volumes from CMDB

- Is all key hardware in CMDB?
- Is CMDB up to date?
  - If you use data to bill customers, it puts you to update data
- How can you get volume figures from outsourced services?
- Is space managing system up to date?
- Who gathers the figures?

#### Tickets

- Several kind of tickets: incident, sevice orders
- Are phone calls, chats and chatbot messages tickets?



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#### **Differences between years**

- Big variation between years depending investments and projects
- Every time you take apart to Bencheit expense rate raises (learning curve)
- Centralizing increases costs because centralized costs are easier to collect
- University merger and major projects raise costs



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